

Message Text

LIMITED OFFICIAL USE

PAGE 01 CAIRO 09962 241032Z

12
ACTION NEA-10

INFO OCT-01 ISO-00 OES-06 AID-05 HEW-04 /026 W
----- 006155
R 240900Z JUL 76
FM AMEMBASSY CAIRO
TO SECSTATE WASHDC 5502

LIMITED OFFICIAL USE CAIRO 9962

E.O. 11652: NA
TAGS: TPHY, OSCI, EAID, EG, US
SUBJ: ADVISOR FOR FAITH AND HOPE PROJECT

REF: CAIRO 9318

1. SUMMARY: ON JUNE 30 AID-FUNDED FAITH AND HOPE ADVISOR JOE TRAUB FORMALLY ADVISED AMBASSADOR OF HIS INTENTION TO LEAVE PROJECT. TRAUB PLANS DEPART CAIRO O/A AUGUST 15. IN PROCESS EXPLAINING TO MRS. SADAT WHY HE DECIDED TO LEAVE, TRAUB COVERED MOST PROBLEMS CURRENTLY FACING FAITH AND HOPE PROJECT. OVERALL PROBLEM IS THAT WHILE CONCEPT IS UNIQUE AND WORTHWHILE, EXECUTION IS NOT UP TO EXPECTATIONS. MRS. SADAT EXPRESSED HER DESIRE TO HAVE REPLACEMENT FOR TRAUB BUT HAS NOT YET MADE FORMAL REQUEST. END SUMMARY.

2. AS REPORTED REFTTEL, AID-FUNDED FAITH AND HOPE PROJECT ADVISOR JOSEPH TRAUB HAS EXPRESSED HIS DESIRE TO EXERCISE SIX-MONTH-TRAIL OPTION IN HIS CONTRACT AND WITHDRAW FROM PROJECT. TRAUB OFFICIALLY INFORMED AMBASSADOR OF HIS DECISION ON JUNE 30, 1976, DURING VISIT OF DR. JAMES F. GARRETT, DHEW. TRAUB PLANS DEPART CAIRO O/A AUGUST 15. REASONS FOR HIS DECISION AS DESCRIBED TO US ARE: (A) PROGRAM FOR REHABILITATION ENGINEERING OF REHABILITATION SERVICES ADMINISTRATION, DHEW, FOR WHICH TRAUB RESPONSIBLE, IS IN PERIOD OF SEVERE DIFFICULTY DUE TO HIS ABSENCE; (B) FAMILY CONCERNS REGARDING
LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 02 CAIRO 09962 241032Z

POTENTIAL MOVE TO CAIRO; (C) SUBSTANTIAL

AND UNRESOLVED PROBLEMS OF MANAGEMENT, PLANNING AND EXECUTION OF CONCEPT OF Wafa Wa Amal HAVE SEVERELY LIMITED HIS EFFECTIVENESS.

3. UNFORTUNATELY, BEFORE TRAUB COULD INFORM FAITH AND HOPE BOARD OF HIS INTENTIONS, WORD THAT HE WAS PLANNING TO LEAVE REACHED MRS. SADAT AND OTHER BOARD MEMBERS. AS RESULT, AMBASSADOR WAS CONTACTED BY MRS. FAHMY, WIFE OF FOREIGN MINISTER AND MEMBER OF FAITH AND HOPE BOARD, TO EXPRESS HER AND OTHER BOARD MEMBERS' DISTRESS AT TRAUB'S DECISION AND TO ASK REASONS FOR TRAUB'S DECISION. AMBASSADOR EXPLAINED THAT, IN TRAUB'S VIEW, BASIC PROBLEM WITH PROJECT IS GOOD ONE, BUT EXECUTION LAGS FAR BEHIND IN TERMS OF QUALITY. TRAUB'S DECISION LEAVE REFLECTED IN PART HIS FRUSTRATION IN DEALING WITH SUBSTANDARD EXECUTION. AMBASSADOR ALSO MENTIONED OTHER JOB-RELATED AND FAMILY REASONS WHICH WEIGHED IN TRAUB'S DECISION.

4. TRAUB SUBSEQUENTLY MET WITH MRS. SADAT IN ALEXANDRIA ON JULY 7 TO INFORM HER OF HIS INTENTION TO LEAVE AND TO EXPLAIN HIS REASONS FOR DOING SO. MRS. SADAT EXPRESSED HER REGRET AT HIS DEPARTURE, BUT ACCEPTED FACT AND ASKED THAT TRAUB CONTINUE IN PREVIOUS CAPACITY AS PROJECT CONSULTANT. TRAUB AGREED DO SO IF IT WERE AT ALL POSSIBLE. AT MRS. SADAT'S REQUEST, TRAUB DESCRIBED TO MRS. SADAT MAJOR PROBLEMS HE HAD ENCOUNTERED:

(A) NO DETAILED PLAN FOR CENTER'S DEVELOPMENT AND OPERATION.

(B) LACK OF SINGLE DIRECTOR FOR CENTER PROVED TO BE SEVERE PROBLEM IN DEVELOPING MANAGEMENT PROCESS.

(C) EVEN WITH A SINGLE WELL TRAINED AND EXPERIENCED DIRECTOR, THERE WOULD BE DIFFICULTY IN EXECUTION OF DIRECTIVES BECAUSE STAFF ARE NOT RPT NOT DIRECTLY EMPLOYED BY SOCIETY (THEY HAVE BEEN BORROWED FROM VARIOUS MINISTRIES); UNTIL THEY ARE LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 03 CAIRO 09962 241032Z

ALL DIRECT EMPLOYEES THERE WOULD BE SUBSTANTIAL EMPLOYEE/EMPLOYER PROBLEMS.

(D) NO CONTROL OVER CONTRACTOR. ALTHOUGH THERE IS A PENALTY CLAUSE IN CONTRACT BETWEEN THE SOCIETY AND THE ARAB CONTRACTORS FOR NON-DESIGN COMPLIANCE OR LATE DELIVERY, IT HAS NEVER BEEN INVOKED.

(E) EXCLUSION OF MINISTER OF HEALTH, IN PARTICULAR, AND OTHER INVOLVED MINISTERS (SUCH AS HIGHER EDUCATION AND TRANSPORTATION) AS PARTICIPATING MEMBERS OF SOCIETY'S BOARD.

(F) LACK OF ANNUAL FINANCIAL REPORT TO THE PUBLIC AND TO FORMER OR PROSPECTIVE DONORS.

5. MRS. SADAT INDICATED UNDERSTANDING OF PROBLEMS AND DESCRIBED FOR TRAUB SOME ACTIONS SHE PLANNED TO TAKE. FIRST, WAS TO MEET WITH CURRENT CO-DIRECTORS DRS. SHAITY AND AYOUTI. SHE PLANNED TO PROMOTE SHAITY TO SOLE DIRECTOR AND REMOVE AYUTI. (THIS SHE SUBSEQUENTLY DID, WITH UNDERSTANDING THAT SHAITY WOULD BE ON PROBATION UNTIL SHE HAD EVALUATED HIS PERFORMANCE.) SECOND, SHE PLANNED MAKE UNANNOUNCED VISIT TO FAITH AND HIPE PROJECT SITE TO EMPHASIZE HER PERSONAL INTEREST IN PROJECT AND TO HANDLE SOME PROBLEMS ON THE SPOT. (SHE SUBSEQUENTLY DID SO AND, WHILE THERE, FIRED SOME EXCESS PERSONNEL ON THE SPOT AND ATTEMPTED INSTILL IN OTHER EMPLOYEES HER PERSONAL INTEREST IN SEEING PROJECT THROUGH.)

6. TRAUB ALSO DISCUSSED WITH MRS. SADAT HER DESIRE TO HAVE REPLACEMENT IN HIS JOB OF PROJECT ADVISOR. MRS. SADAT PRESSED TRAUB TO GIVE RECOMMENDATION FOR REPLACEMENT. TRAUB MENTIONED COINCIDENTLY THAT WELL-QUALIFIED, POSSIBLE CANDIDATE ARRIVING IN CAIRO JULY 12 AND COULD TALK TO HER IF SHE SO DESIRED. MEETING ARRANGED FOR TRAUB TO BRING DR. BERNARD STROHM, REHABILITATION SPECIALIST FROM UCLA, TO ALEXANDRIA DURING LATTER'S VISIT TO EGYPT.

LIMITED OFFICIAL USE

LIMITED OFFICIAL USE

PAGE 04 CAIRO 09962 241032Z

7. ON JULY 16, TRAUB AND STROHM HAD TWO AND ONE-HALF HOUR SESSION WITH MRS. SADAT IN ALEXANDRIA. MRS. SADAT EXPLAINED VARIOUS ACTIONS SHE HAD TAKEN TO REMEDY PROBLEMS TRAUB HAD DESCRIBED, MOST NOTABLE THOSE MENTIONED PARA FOUR. IN ADDITION, MRS. SADAT DESCRIBED HER DECISION TO INVITE MINISTER OF HEALTH TO JOIN FAITH AND HOPE BOARD, BUT INTERESTINGLY ON CONDITION THAT HE CONTRIBUTES LE 100,000 PER YEAR TO PROJECT'S BUDGET. (MINISTER OF SOCIAL AFFAIRS SUPPOSEDLY ALREADY MAKES SIMILAR CONTRIBUTION.)

8. COMMENT: BOTH TRAUB AND STROHM CAME AWAY FROM MEETINGS WITH CLEAR IMPRESSION THAT MRS. SADAT WOULD LIKE TO REPLACE TRAUB AND THAT AT SOME POINT SHE INTENDS ASK USG PROVIDE REPLACEMENT FOR TRAUB.

9. EMBASSY RECOMMENDATIONS REGARDING FUTURE US
ASSISTANCE TO FAITH AND HOPE PROJECT BEING
CONSIDERED AND WILL FOLLOW SEPTTEL.
EILTS

LIMITED OFFICIAL USE

NNN

Message Attributes

Automatic Decaptioning: X
Capture Date: 01 JAN 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: VOLUNTARY AGENCIES, CONSULTANTS
Control Number: n/a
Copy: SINGLE
Draft Date: 24 JUL 1976
Decaption Date: 01 JAN 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: KelleyW0
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1976CAIRO09962
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Film Number: D760285-1177
From: CAIRO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1976/newtext/t19760725/aaaaavjt.tel
Line Count: 174
Locator: TEXT ON-LINE, ON MICROFILM
Office: ACTION NEA
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 4
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: 76 CAIRO 9318
Review Action: RELEASED, APPROVED
Review Authority: KelleyW0
Review Comment: n/a
Review Content Flags:
Review Date: 03 JUN 2004
Review Event:
Review Exemptions: n/a
Review History: RELEASED <03 JUN 2004 by BoyleJA>; APPROVED <26 OCT 2004 by KelleyW0>
Review Markings:

Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
04 MAY 2006

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: NATIVE
Subject: ADVISOR FOR FAITH AND HOPE PROJECT
TAGS: TPHY, OSCI, EAID, EG, US, FAITH & HOPE SOCIETY, (TRAUBE, JOSEPH)
To: STATE
Type: TE
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006